

# SUSTAINABILITY PERFORMANCE SUMMARY

ndicator	Calculation basis	GRI Standards Indicator	2015	2016	2017
Corporate governance and ethics					
Directors	Number	102-22	9	9	9
Directors	Number	102-22; 405-1	1	1	1
Directors with executive positions at the company	Number	102-22	0	0	0
ndependent directors	Number	102-22	5	5	5
Directors under the age of 30	Number	102-22; 405-1	0	0	0
Directors between the ages of 30 and 50	Number	102-22; 405-1	1	1	1
Directors over the age of 50	Number	102-22; 405-1	8	8	8
Code of Ethics					
Grievances filed	Total number of grievances filed throughout the year	102-17	0	11	11
Grievances settled	Percentage of total grievances settled during the period	102-17	-	100%	100%
Corruption					
Members of the Board of Directors that have been notified and trained with regard to anti- corruption procedures and policies	Percentage	205-2	100%	100%	100%
Employees that have been notified and trained with regard to anti-corruption procedures and policies	Percentage	205-2	2%	0%	66%
Confirmed cases of corruption	Number	205-3	0	0	0
ncidents of discrimination	Number	406-1	0	0	0
Cases of unfair competition	Number of legal actions pending or completed with regard to unfair competition, monopolistic practices or actions against free competition in which participation of the organization has been identified	206-1	0	0	0
Compliance					
Amount of fines	Monetary value of significant fines due to non-compliance with social or economic laws and regulations. In US\$ millions	419-1	n/a	n/a	0
Number of non-monetary sanctions	Number of non-monetary sanctions due to non-compliance with social or economic laws and regulations	419-1	n/a	n/a	0
Number of cases	Number of cases subjected to lawsuit settlement mechanisms for social or economic reasons	419-1	n/a	n/a	2
Environment-related fines	Number of fines applied by the SMA and sectorial agencies throughout the period	307-1	7	0	0
Amount of environment-related fines	Amount in US dollars fined by the SMA and sectorial agencies throughout the period	307-1	6,941	0	0
Customers and society					
Reliability					
Service Safety Index - EIT (equivalent nterruption time)	Equivalent interruption minutes	EU12	3.4	3.9	4.1
	Number of outages pay 1,000 kilometers		14.5	16.5	16.7
Disconnection Rate - Transmission Lines <sup>a</sup>	Number of outages per 1,000 kilometers		14.5	10.5	10.7

 $<sup>^{\</sup>rm 19}$  Transelec considers fines over US\$ 1,000,000 to be significant.

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Disconnection Rate - Transmission lines (force majeure) c	Number of outages per 1,000 kilometers		10.6	10.1	10.6
Disconnection Rate - Substations <sup>d</sup>	Number of outages per 1,000 circuit ends		112.7	81.1	90.4
Customer satisfaction	Percentage, measured for connection customers		21%	68%	73%
Renewable energy connected by Transelec	MW. Related to connection point commissioning		238	1,022	347
Our people					
Occupational health and safety					
Accidentability rate	(Number of lost days / average workers)*100	403-2	0.3	0.3	0.26
Accident rate	Number of lost days / average workers)*100	403-2	4.80	5.60	16.09
Fatalities	Number	403-2	0	0	0
High-risk incidents	Number	403-2	2	0	2
Work-related illnesses	Number	403-2	0	0	0
Contractors and subcontractors with occupational health and safety training	Percentage	403-2	100%	100%	100%
Own staff breakdown					
Permanent full-time workers	Number as of 31 December each year	102-8	491	509	529
Men	Number as of 31 December each year	102-8	409	422	431
Women	Number as of 31 December each year	102-8	82	87	98
Workers by age range					
Women under the age of 30	Number as of 31 December each year	405-1	17	22	25
Women between the ages of 30 and 50	Number as of 31 December each year	405-1	59	58	65
Women over the age of 50	Number as of 31 December each year	405-1	6	7	8
Labor relations					
Unionization	Percentage vs. total number of employees	405-1	67%	65%	69%
Strikes	Number		0	0	0
Years without strikes	Number		23	24	25
Work climate index	OHI Score assessed every two years		n/a	81	n/a
Training					
Training hours	Thousands of hours	404-3	30.8	35.8	40.4
	Hours/collaborator	404-3	62.7	70.4	76.4
Amount invested in training	US\$ invested in training	404-3	783,908	854,371	926,977
Amount invested per worker	US\$/collaborator	404-3	1,597	1,679	1,752
Workers with performance evaluations	Percentage vs. total number of workers	404-3	100%	100%	100%
Environment-related incidents					
	Number of significant spills	306-3	2 <sup>d</sup>	2	0
Incidents with environmental impact	Volume of significant spills in m <sup>3</sup>	306-3	63 <sup>d</sup>	0.4	0
Electrical energy consumed	Gigajoules	302-1	46,155	50,521	48,336
Greenhouse gas emissions	Tonnes of CO <sub>2</sub> equivalents. Total emissions calculated by adding scopes 1 and 2	305-1; 305-2	9,009	7,944	8,797
Waste					
Hazardous industrial waste	Tonnes generated	306-2	1,328°	521 <sup>f</sup>	137
NON-hazardous industrial waste	Tonnes generated	306-2	10,199 <sup>g</sup>	6,189	3,222
Waste recycling	Tonnes. Total of hazardous and non-hazardous industrial waste	306-2	n/a	1,299	787
Biodiversity					
New areas reforested by Transelec	Hectares	304-3	0	9.1	28
New areas protected by Transelec	Hectares	304-3	n/a	n/a	0

Neighboring communities					
Social contribution					
Communities with impact evaluation	Number	413-1	4	6	8
Communities with participation programs	Number	413-1	11	16	20
Communities with development programs	Number	413-1	3	6	8
Social investment	Amount in US\$ thousands	413-1	n/a	n/a	1,024
Beneficiaries	Number	413-1	n/a	2,139	2,706
Social incidents					
Social incidents	Number	413-1	1	1	0
Claims regarding social impacts	Number. Only includes those filed using formal grievance mechanisms	413-1	7	1	0
Communities displaced by company projects	Number	EU22	0	0	0
Business strategy					
Revenue	US\$ millions	102-7	390	421	445
Revenue from the National System	Percentage	102-7	64%	64%	63%
Revenue from Zonal Systems	Percentage	102-7	17%	15%	16%
Revenue from Exclusive Systems	Percentage	102-7	19%	19%	18%
Revenue from Services	Percentage	102-7	19%	2%	3%
EBITDA	US\$ millions	102-7	336	358	378
Economic value generated and distributed	US\$ millions	201-1	451	470	518
Investment	US\$ millions	102-7	166	500	47
Transmission lines	Kilometers	102-7	9,560	9,609	9,648

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n/a = not available

a: corresponds to disconnection due to outages and force majeure, considering total causes attributable to Transelec and to force majeure based on ITOMS

b: corresponds to disconnection due to outages and force majeure, exclusively considering causes attributable to Transelec based on ITOMS

c: corresponds to disconnection due to outages and force majeure, exclusively considering force majeure (i.e. copper conductor theft, events caused by forces of Nature or any other cause demonstrable using information such as an event that cannot be resisted that does not imply any sanction to be applied by the authority), based on ITOMS. d: the indicator does not consider FACTS devices at substations. The company is working together with ITOMS to incorporate this equipment in accordance with industry best practices.

e: two significant dielectric oil spills occurred in 2015.

f: Six transformers generating a high volume of industrial waste (272 tonnes) were decommissioned in 2016. These transformers produced approximately 52% of the overall hazardous waste generated by Transelec in 2016.

g: 10,000 tonnes of non-hazardous waste associated to projects were generated in 2015. The rest was generated by Transelec material warehouse and asset divestiture.



### **ABOUT THIS REPORT**

Transelec has developed its ninth Sustainability Report in order to report on its strategy, priorities and development regarding issues that are most important for operation sustainability.

This report has been formulated in compliance with GRI (Global Reporting Initiative) Standards in the Core Option. It focuses on the issues most important for Transelec and its stakeholders, which have been determined in keeping with GRI Standard guidelines.

The information presented approaches the Company's administration throughout 2017. The report also includes data from previous years in order to provide additional context and to provide an overview of the main events that have occurred up to the date it was published. This report encompasses all Transelec operations.

A transversal working group from the Company backed by consultancy provided by external experts worked on the formulation of this report. The team supervised compliance with GRI principles and was responsible for pooling and validating the information reported.

# THE MOST IMPORTANT ISSUES TO BE **REPORTED**

In order to determine the most important issues to be covered in this report, Transelec conducted a formal Materiality Analysis process involving the Company's General Manager and all Vicepresidents.

The first step was to identify important issues stemming from the following perspectives:

- Sustainability organizations and investors: DJSI (Electric Utilities Sector); GRI Sustainability Topics by Sectors; and Standard 385 on Corporate Governance.
- Public opinion and Transelec stakeholders: issues in the media about Transelec, the energy sector and other companies; Corporate Reputation and Engagement Survey conducted by Transelec with its stakeholders.
- An inner perspective: interviews with the Company's senior management and issues stemming from the Sustainable Value Creation Strategy, the Sustainability Policy and the Risk Matrix.

Issues identified were analyzed at a workshop with the Transelec senior management (General Manager and Vice-presidents) and then ranked according to importance for stakeholders and impact scope. This workshop generated the most important issues to be reported, determined which audiences the report would be directed to and central messages to be shared.

The most important issues are listed as follows:

#### **BUSINESS STRATEGY**

#### **CORPORATE GOVERNANCE AND ETHICS**

#### **CUSTOMERS AND SOCIETY**

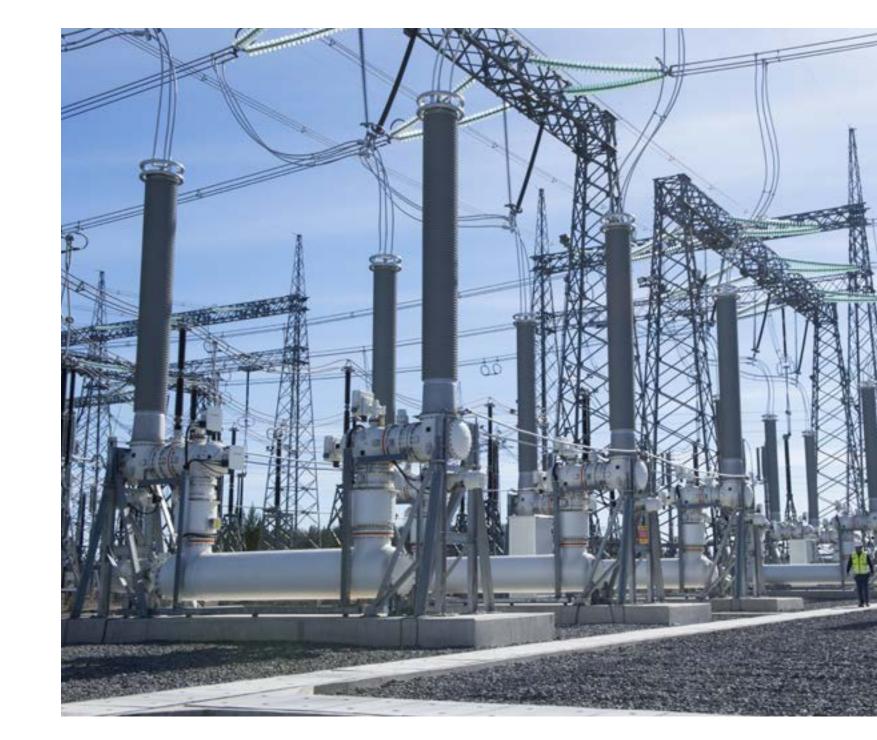
#### OUR PEOPLE

- Care of and respect for people.

#### THE ENVIRONMENT AND SURROUNDING AREA

- Prevention and mitigation of the operation's impacts on

### **NEIGHBORING COMMUNITIES**





## **ALIGNMENT WITH SUSTAINABLE DEVELOPMENT GOALS - SDGs**

World leaders adopted a set of 17 global goals to eradicate poverty, protect the planet and ensure prosperity for everyone as part of a new sustainable development agenda in late 2015. Reaching these goals requires the joint work of governments, the private sector and civil society.

We at Transelec wish to contribute to the achievement of these goals. We have consequently committed to work to prevent and mitigate the impact of our operations and to positively contribute to the environment and development of societies where we operate.

The following graph highlights the Sustainable Development Goals (SDGs) where we have the most direct actions.

**QUALITY EDUCATION** 



Growing Together: page 83

Play +: page 83

Coronel Sustainable Neighborhood: page 84



Consolidating a safety culture: page 63

Organizational health survey: page 59



Play More: page 83

ConSuma Conciencia:

Ideas with Energy: page 82

Master class with Maggie MacDonnell: page 83



Empowering diversity and inclusion:



Transmission system

reliability, flexibility and sustainability: page 51

Sustainability crossroads: page 69

Coronel Sustainable Neighborhood: page 84

RESPONSIBLE CONSUMPTION AND PRODUCTION



page 70

Greenhouse gas emission management: page 70

Impact management during project life cycles:

Sustainability crossroads: page 69



Emergency preparedness and response: page 54

Greenhouse gas emission management: page 74



CLEAN WATER AND SANITATION

page 61





Transelec's role in access to clean energy: page 19

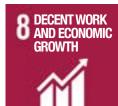
AFFORDABLE AN

**CLEAN ENERGY** 

Renewable energy transmission flexibility: page 53

Science energy program: page 82

Energy program with projects: page 82



Innovate program: page 25

The BIG BANG knowledge management program: page 26

> Human capital challenges in the future: page 59

Innovation and creation of new solutions with Suppliers: page 66



Investment in transmission infrastructure: page 51

Innovation management: page 25

Digital transformation for power transmission: page 51

Flexibility for the transmission of clean energy: page 53



Play More, First Nations: page 82

Coronel Sustainable Neighborhood: page 84





Environmental plan:

page 81

Integral waste management: page 70

Community Relations and Social Investment Model: page 76

2017 investment projects: page 78



15 LIFE ON LAND

Power transmission project design: page 20 and 23

Protection of wildlife and flora in protected areas: page 72

Respect for Birds project: page 73

Books on Biodiversity: page 72



Commitment with good practices of corporate governance: page 33

Safeguarding ethical conduct and compliance: page 39



Connecting conversations: page 57

Alliance with AvesChile: page 73

ConSuma Conciencia program: page 71

Working tables: page 79



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